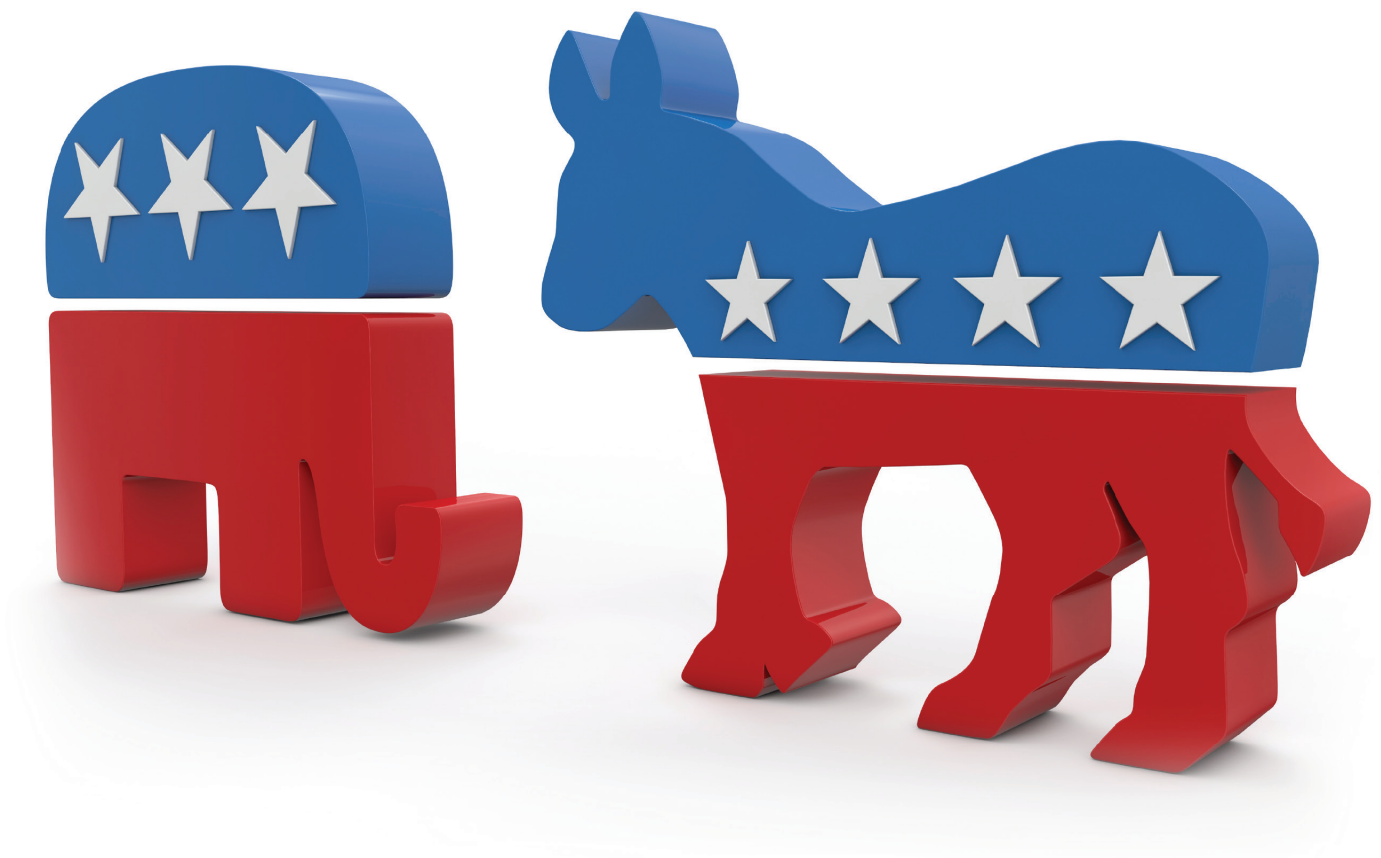


2025 CANDIDATE QUESTIONNAIRE



BUSINESS AND ECONOMIC ISSUES

YOUR VOTE MATTERS

The Greater Federal Way Chamber does not endorse candidates; however, it does provide opportunities for the business leaders in our membership to see where candidates stand on economic issues with an annual Questionnaire and Forum.

Understanding how elected officials view and support chamber initiatives is critical to sustainable business growth in our community.



*Rebecca Martin, CCE
Greater Federal Way Chamber CEO*

When our politicians recognize the direct connection between inclusive economic policy and job creation, tax base expansion, and entrepreneurial innovation, they help to create an environment where businesses can succeed and expand.

The decisions made by elected officials directly impact everything from permitting processes and infrastructure investments to regulatory frameworks that either support or hinder business development.

Our businesses generate the revenue that funds essential public services, creates employment opportunities, and drives economic stability. When elected officials understand this fundamental relationship, they make informed decisions that benefit not just individual businesses, but the entire community's economic foundation.

Those candidates who have invested in a Chamber membership as part of their campaign, as an elected official, and/or as private business members are noted. The Candidate Questionnaire includes three sections: Business and Economic Issues, Political Engagement, and Campaign Activity and Finance.

Full responses to each section are available on the Advocacy page of federalwaychamber.com. No edits, corrections, or revisions have been made to any of the submissions, ensuring you receive unfiltered perspectives on the issues that matter most to your business operations.

The 2025 Candidate Forum of the October membership meeting is sponsored by Red Canoe Credit Union, and moderated by Josh Gertsman, Vice President of Institutional Advancement at Highline College. Red Canoe and Highline College are Cornerstone Investors of the Chamber

On behalf of the leadership network at the Chamber, a sincere thank you to those seeking to serve our businesses and represent our community through public service.



GREATER FEDERAL WAY Chamber of Commerce

SPECIAL EDITION

(Compiled 09/01/25)

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Marketing & Membership

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2025 CANDIDATE QUESTIONNAIRE

This special edition includes answers from the Business and Economic Issues section of the annual Questionnaire. The Political Engagement and Campaign Activity sections are available online at fedwaychamber.com/advocacy. No edits, or revisions have been made to any of the submissions.

FEDERAL WAY MAYOR'S OFFICE

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[2025 Candidates Forum Sponsor]



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[Federal Way Mayor's Office]

JIM FERRELL

City of Federal Way is a Pivotal Partner

Education:

Juris Doctor, Law Degree, Gonzaga University, 1993

Bachelor of Arts, Political Science, University of Washington, 1989

BUSINESS AND ECONOMIC ISSUES

The Chamber's Housing and Workforce Transformation report shows the relatively high home value compared to income in Federal Way, illustrating that housing stock is outpacing the median household income in the area. What is your strategy to diversify and expand workforce housing in the City?

During my three terms as Mayor we have grown the community to provide a place where our workers can live and work and are fully supported in a city that supports them and has the full range of housing options for them. One way we are addressing this important issue is the city has a Housing Action Plan. Thousands of units came on-line in 2017, and we do have a wide array of housing available. With the arrival of light rail in December, we will have thousands of units in close proximity to the station downtown with many affordable options. We are also in negotiations with the Commons Mall for additional housing, and housing is also part of our agreement with Trent One regarding the former Target site. I am aware that the State Legislature has just passed a rent increase cap and I will be looking into the specifics of that legislation and other proposals.

Federal Way primarily functions as a residential hub in South King County, according to data from the Chamber's Rethinking the Commuter Economy in Federal Way report. What are your economic development plans to balance Federal Way's continuing evolution from a bedroom community that exports significant talent to an urban community that provides living wage job opportunities for its residents.

We continue to work to bring living wage jobs home to our community and supporting local businesses. Federal Way is thriving with new opportunities and we have attracted major businesses like Pape Kenworth, Smith Brothers Dairy, All City Fence and more, creating jobs and boosting our local economy. By revitalizing downtown and supporting businesses, we are building a stronger community for everyone. With the coming of light rail on December 6 there will be more business and retail and the downtown will be more vertical in scale. Our city is literally changing before our very eyes as we become a city on the rise!

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

Yes. The continuation of the City and Chamber partnership to retain and recruit businesses to Federal Way remains a high priority, especially with the opening of light rail on December 6th.

**YOUR VOTE MATTERS.
VOTE TODAY!**

[Federal Way Mayor's Office]

SUSAN HONDA

[Chamber Member in Good Standing]

City of Federal Way is a Pivotal Partner

Education:

Tacoma General Hospital School of Nursing

Certificate of Municipal Leadership- Association of Washington Cities

Advanced Certificate of Municipal Leadership- Association of Washington Cities

BUSINESS AND ECONOMIC ISSUES

The Chamber's Housing and Workforce Transformation report shows the relatively high home value compared to income in Federal Way, illustrating that housing stock is outpacing the median household income in the area. What is your strategy to diversify and expand workforce housing in the City?

Federal Way needs a balanced approach that invites investment while protecting quality of life. I support responsible development that adds workforce housing near transit and job centers, while improving permitting transparency so businesses know what to expect when they build here. Collaboration with the Chamber, builders, and residents will ensure that our growth meets the needs of the workforce and supports our local economy.

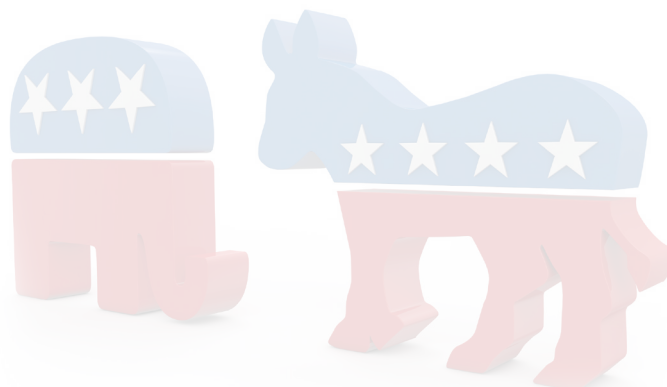
Federal Way primarily functions as a residential hub in South King County, according to data from the Chamber's Rethinking the Commuter Economy in Federal Way report. What are your economic development plans to balance Federal Way's continuing evolution from a bedroom community that exports significant talent to an urban community that provides living wage job opportunities for its residents.

Federal Way's future depends on creating a business climate that encourages employers to locate and grow here. I will work with the Chamber to attract industries that offer living wage jobs, streamline city processes for new businesses, and hold City Hall accountable for delivering efficient permitting and infrastructure improvements that support economic growth.

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

Absolutely. The Chamber plays a vital role in advancing our local economy, and I will continue to partner with them to strengthen Federal Way's business community. I am especially interested in initiatives that support workforce development, help small businesses succeed, and improve communication between the business community and City Hall so that decision making remains transparent and inclusive.

I led the discussion at City Council to become a Pivotal Partner again after current leadership decided to drop our partnership with the Chamber. It is vital that the City and the Chamber work together.



[City Council, Pos. 2]

MARTIN A. MOORE

Education:

BA in Political Science, Saint Martin's University

BUSINESS AND ECONOMIC ISSUES

Economic development resources at the Chamber include a series of reports and dashboards that identify business growth trends in a range of industry sectors for Federal Way as well as South King County. Where do you see job creation potential to develop income opportunities, beyond the retail/hospitality sector, for residents of Federal Way?

I see strong potential for job creation in healthcare, the trades, and technology. With the light rail coming, Federal Way has an opportunity to attract family-wage jobs in logistics and advanced manufacturing, while also expanding apprenticeship and workforce training programs so residents—especially youth—can build careers here at home. Federal Way must also find its niche; by investing resources to explore opportunities in the chip industry, we could create lasting benefits not only for our city but also for South King County and the Chamber of Commerce. And with our prime location in King County—right between Tacoma, Seattle, and SeaTac—we are uniquely positioned to attract employers who want to connect with the entire region.

As a policy body for City government, what will you do to make starting and/or expanding a business in Federal Way more timely, efficient, and cost-effective?

After serving eight years on the Council and now having been off for four, I've had the chance to step back and hear fresh input from stakeholders about where Federal Way is headed. Many have shared that there are still challenges for business developers and individuals wanting to invest here. I see that as both a challenge and an opportunity—we need to change that perception, or the reality, by working together to get to the bottom of it and create a more business-friendly environment.

My interest in serving on the Land Use and Transportation Committee is rooted in the opportunity to work closely with staff and stakeholders to identify where we're running into problems. In talking with business leaders, I've heard clearly that the permitting process takes far too long and often involves constant back-and-forth—which we know translates into higher costs and lost opportunities. Currently, I understand it can take roughly 120 days to get a permit for a new business, and that timeline must be reduced.

The Chamber of Commerce and the City of Federal Way need to partner more closely on economic development. By updating and expanding on the Chamber's previous permitting survey through a joint effort, we can gather current data to better understand today's challenges within City Hall and the Community Development Department. We should also look to other cities of similar size and demographics to learn how they've successfully sped up permitting. With these combined insights, we can streamline permitting, cut delays, remove barriers, and strengthen our local economy to create a thriving community.

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

Yes, I am very supportive of Federal Way continuing to be a Pivotal Partner. One of the chamber initiatives that is of particular interest is the Workforce Development and Education initiative.

YOUR VOTE MATTERS.
VOTE TODAY!

[City Council, Pos. 2]

NATHAN J. ORTH

Education:

Associates in Business from Bellevue College

Working on Bachelors in Software Engineering from Western Governor's University

BUSINESS AND ECONOMIC ISSUES

Economic development resources at the Chamber include a series of reports and dashboards that identify business growth trends in a range of industry sectors for Federal Way as well as South King County. Where do you see job creation potential to develop income opportunities, beyond the retail/hospitality sector, for residents of Federal Way?

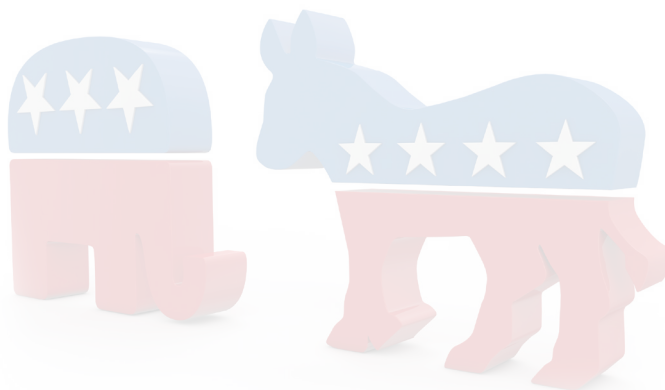
I would like to see Federal Way try very hard to pull tech sector jobs southward. The wealth disparity caused by concentrating these jobs in 2-3 cities in our region causes strain to all sorts of other issues.

As a policy body for City government, what will you do to make starting and/or expanding a business in Federal Way more timely, efficient, and cost-effective?

I would like to see a tax onramp incentive for new businesses. I believe that new businesses need time to get their feet under them but once established can be sturdy pillars of our community for year and years. For example a three year on ramp would have new businesses pay zero local taxes their first year, 33.33% their second year, 66.66% their third year, and finally full local taxes their fourth year.

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

The City benefits greatly from the existence of an organization that helps potential entrepreneurs get started on the journey of business ownership. Paying into a branding program that helps that organization get businesses started which in turn pay taxes and employ city residents just makes fiscal sense.



[City Council, Pos. 4]

TAMMY DZIAK

[Chamber Member in Good Standing]

Education:

Geriatric Studies

BUSINESS AND ECONOMIC ISSUES

Economic development resources at the Chamber include a series of reports and dashboards that identify business growth trends in a range of industry sectors for Federal Way as well as South King County. Where do you see job creation potential to develop income opportunities, beyond the retail/hospitality sector, for residents of Federal Way?

I have always believed Federal Way has great potential for Biotech and Medical research, Education like a WSU Satellite campus.

As a policy body for City government, what will you do to make starting and/or expanding a business in Federal Way more timely, efficient, and cost-effective?

We need to be more creative in coding and permitting to allow well qualified businesses to develop their businesses in Federal Way.

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

Economic Development and Business Support and Advocacy.

**YOUR VOTE MATTERS.
VOTE TODAY!**

[City Council, Pos. 4]

MELISSA HAMILTON

Education:

B.A. Criminal Justice, Saint Martin's University

BUSINESS AND ECONOMIC ISSUES

Economic development resources at the Chamber include a series of reports and dashboards that identify business growth trends in a range of industry sectors for Federal Way as well as South King County. Where do you see job creation potential to develop income opportunities, beyond the retail/hospitality sector, for residents of Federal Way?

I see strong job creation potential in both the healthcare and construction industries.

Healthcare is already identified as a strategic priority for Federal Way. It provides stable, recession-resistant jobs while also improving access to essential services for our community. But for healthcare to expand here, we also need investment in facilities and infrastructure which creates additional opportunities in construction. With our central location between Seattle and Tacoma and easy access to the Eastside, we're well-positioned for growth in the skilled trades. As housing demand continues to rise, construction will not only provide excellent wages for local workers but also help us meet the urgent need for more housing as well.

Supporting these two sectors means creating family-wage jobs while addressing critical community needs including healthcare access, housing supply, and infrastructure.

As a policy body for City government, what will you do to make starting and/or expanding a business in Federal Way more timely, efficient, and cost-effective?

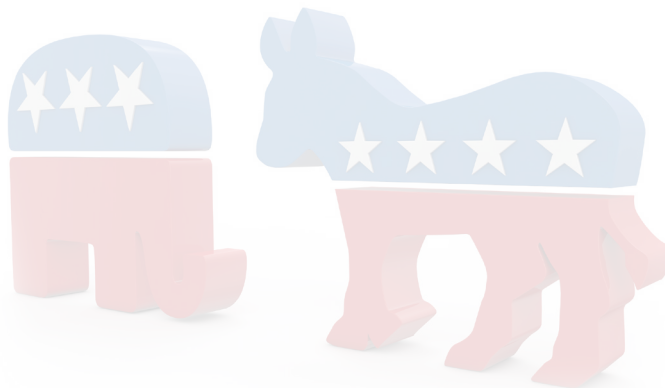
I've spoken personally with many business owners in Federal Way, including one who very recently went through the process of opening a small business. A consistent concern I hear is that permitting takes too long and creates unnecessary costs. For brick-and-mortar businesses, tenant improvements to commercial space often trigger multiple rounds of permit reviews, sometimes three or four. We need to streamline that down to one or two.

Permitting delays cost small businesses thousands of dollars before they even open their doors. As a councilmember, my goal would be to work with my fellow council members and mayor to simplify and expedite the permit review process so businesses can launch without being burdened by unnecessary red tape. Streamlining permitting is one of the most impactful and immediate steps we can take to make Federal Way a more business-friendly city and to support local entrepreneurs who are investing in our community.

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

Yes, I do plan to continue supporting the Pivotal Partnership during my tenure. I look forward to digging deeper into how this program benefits both residents and our business community. I'm aware that the City's investment in it is a relatively new commitment.

The Chamber already advocates on issues like workforce development, education, and business regulation. I believe those are essential to keeping Federal Way competitive and creating quality jobs.



[City Council, Pos. 6]

JACK DOVEY

City of Federal Way is a Pivotal Partner

Education:

Bachelor of Science Geography Oregon State University 1977

High School Diploma Decatur High School 1973

BUSINESS AND ECONOMIC ISSUES

Economic development resources at the Chamber include a series of reports and dashboards that identify business growth trends in a range of industry sectors for Federal Way as well as South King County. Where do you see job creation potential to develop income opportunities, beyond the retail/hospitality sector, for residents of Federal Way?

There are three areas The City of Federal Way needs to assist with financially and with direction.

1. Development a more formalized incubator facility near the transit center, and the support services that will support individual Entrepreneur's, and startup businesses.
2. Assist in building middle housing that is affordable so our city grows our work force which will attract business growth.
3. Assist the Federal Way School District, if they will allow the City of Federal to assist, they in making our school continue to improve so new and current business locate in Federal Way.

As a policy body for City government, what will you do to make starting and/or expanding a business in Federal Way more timely, efficient, and cost-effective?

I will continue to oppose a local B&O tax on Federal Way Business, I will never vote for an employee tax, and I will do everything possible to make permitting easier and faster.

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

I see no reason to change the current Partnership. I believe increasing the Chamber membership should be a number 1 priority. We should discuss ways the City Of federal way can assist with this.

**YOUR VOTE MATTERS.
VOTE TODAY!**

[City Council, Pos. 6]

LES SESSOMS

Education:

BA, University of Washington; MA, Chapman University

BUSINESS AND ECONOMIC ISSUES

Economic development resources at the Chamber include a series of reports and dashboards that identify business growth trends in a range of industry sectors for Federal Way as well as South King County. Where do you see job creation potential to develop income opportunities, beyond the retail/hospitality sector, for residents of Federal Way?

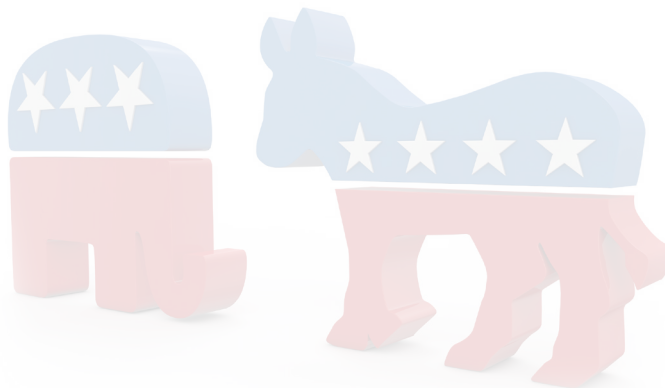
Federal Way has great potential to create jobs for its residents and is expected to grow in the following sectors: Agri business (44% projected growth); Maritime (51%); Business services (22%); Aerospace (12%) and Construction (17%)

As a policy body for City government, what will you do to make starting and/or expanding a business in Federal Way more timely, efficient, and cost-effective?

As a member of the City Council, I will propose the following practical policies: create a one-stop online business portal to handle everything from permitting, licensing, zoning, inspections, etc.; create a Business incubator or micro-business hub; partner with private sector and non-profits to set up and offer low cost commercial spaces; Promote fee caps or offer scaled fees for small businesses; offer Fast track permitting processes to new or expanding businesses; For efficiency, offer interagency coordination/joint review options to enable "bundled" reviews by multiple departments at once (zoning, fire, environmental, utilities, etc).

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

If elected to the Federal Way City Council, I will continue this Partnership during my tenure. Although every partner is a priority, I am most interested in seeing the Federal Way School District as the partner I'm particularly interested in. I believe our educational system should produce an educated workforce with the requisite skills for 21st century jobs, especially in the areas of math and science.



[Lakehaven Water & Sewer District Commissioner, Pos. 2]

TRAVIS BAKER

Education:

AA in Computer Animation

BUSINESS AND ECONOMIC ISSUES

How does Lakehaven Water & Sewer District provide benefits and support growth to businesses operating in our region?

Lakehaven Water & Sewer District plays a vital role in supporting local businesses and encouraging economic growth in our region. By providing reliable, high-quality water and sewer services, the District ensures that businesses—from small shops to large commercial operations—have the essential infrastructure they need to operate efficiently.

In addition to core services, Lakehaven actively plans for future growth through smart infrastructure investment and long-term system upgrades. This kind of foresight means that as new businesses move in or existing ones expand, the District can meet increased demand without compromising service quality.

Moreover, Lakehaven works collaboratively with developers and business owners during the planning and permitting process. That helps streamline projects, reduce delays, and create an environment where business development is both practical and sustainable.

In short, Lakehaven supports business growth not just by keeping the taps running, but by being a proactive partner in the economic vitality of our community.

What is your fiscal management strategy for long-range planning of our water and sewer resources?

My fiscal management strategy for long-range planning is centered around three key principles: sustainability, transparency, and smart investment.

First and foremost, we need to ensure that Lakehaven's water and sewer systems are financially sustainable for the long haul. That means maintaining a strong reserve, planning for future infrastructure needs, and avoiding sudden rate spikes that burden ratepayers. I believe in using multi-year budgeting and forecasting tools to anticipate costs and prioritize projects before they become urgent—and expensive.

Second, transparency is critical. Ratepayers deserve to know where their money is going and why. I'd advocate for clear communication around budgets, capital projects, and long-term plans so that the community is part of the decision-making process. This is, in part, why I feel I am an excellent candidate for this position. With my background in Graphic Design, advertising and Marketing, as well as my experience as a Creative Director, I am experienced to being the face and thought leader behind strategic campaigns. My plan involves creating an online information portal where our community can inform themselves, and actively engage others, in regards to some of the issues we face in our water and sewer district.

Finally, smart investment is about putting our dollars where they'll have the most long-term impact—whether that's upgrading aging infrastructure, investing in new technologies for efficiency, or securing our water resources against the impacts of climate change and population growth.

Good fiscal management isn't just about cutting costs—it's about making responsible choices today that protect both our environment and our ratepayers tomorrow.

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

Yes, I absolutely plan to continue supporting the Chamber Pivotal Partnership during my tenure. I believe strong collaboration between the Water & Sewer District and the Chamber is essential for a thriving, connected community.

The Chamber plays a vital role in supporting local businesses, and as a Commissioner, I see that partnership as an opportunity to align infrastructure planning with economic development. I'm especially interested in initiatives that focus on small business growth, workforce development, and regional planning. These areas directly connect to the services we provide—because when our infrastructure is reliable and forward-thinking, it creates a solid foundation for business success.

I also value the Chamber's role in advocacy and communication. They help make sure the voices of business owners and community members are heard, and that's a partnership I'd like to strengthen even further.

[Lakehaven Water & Sewer District Commissioner, Pos. 2]

JUAN JUAREZ

Education:

Pursuing B.S. in Communications, Western Governors University

BUSINESS AND ECONOMIC ISSUES

How does Lakehaven Water & Sewer District provide benefits and support growth to businesses operating in our region?

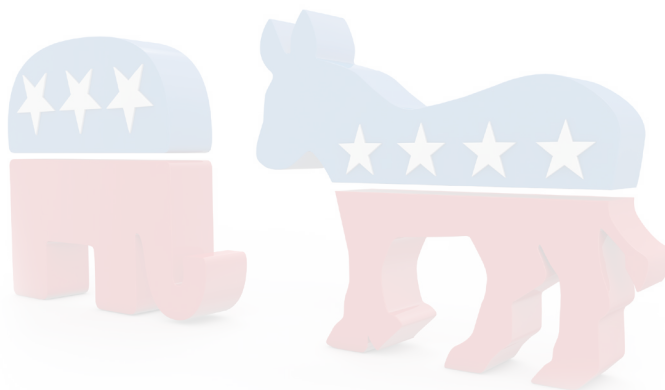
Lakehaven provides the reliable water and sewer infrastructure that businesses depend on to operate and expand. My approach focuses on keeping rates competitive through fiscal discipline, ensuring consistent service delivery that minimizes business disruptions, maintaining adequate infrastructure capacity for commercial growth, and streamlining development processes so businesses can connect to services efficiently. By balancing excellent service with responsible spending, we create an environment where businesses have the reliable utilities they need at rates that support rather than burden economic development.

What is your fiscal management strategy for long-range planning of our water and sewer resources?

My strategy prioritizes data-driven decision making and fiscal discipline to protect ratepayers while maintaining reliable service. I believe in regular infrastructure assessments to identify maintenance needs before they become costly emergencies, strategic timing of capital improvements to spread costs efficiently over multiple years, and building adequate reserves to avoid rate spikes when major projects are needed. I'll ensure our Capital Improvement Plan is realistic and affordable, utilizing competitive bidding to maximize value, and exploring grant funding opportunities to reduce ratepayer burden. Most importantly, I'll oppose unnecessary spending while investing wisely in infrastructure that has clear, measurable benefits for system reliability and capacity. This balanced approach maintains excellent service standards while keeping rates stable and predictable for families and businesses.

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

While Lakehaven Water & Sewer District operates as an independent utility focused on water and sewer services, I recognize the important role the Chamber plays in supporting regional economic development. I would be supportive of continuing collaboration where it makes sense for utility operations and serves ratepayers' interests. I'm particularly interested in Chamber initiatives that promote responsible development, support small business growth, and enhance our region's reputation as a business-friendly location with reliable infrastructure. Any formal partnership would need to align with the district's mission and provide clear value to ratepayers, but I believe strong communication between the utility and business community benefits everyone by ensuring our infrastructure planning supports economic development goals while maintaining fiscal responsibility.



[Lakehaven Water & Sewer District Commissioner, Pos. 4]

LAURA BELVIN

Lakehaven Water & Sewer District is a Pivotal Partner

Education:

Master of Public Administration, California Baptist, 2019

M.S. Civil Engineering, UW 1988

B.S.C.E., 1985

BUSINESS AND ECONOMIC ISSUES

How does Lakehaven Water & Sewer District provide benefits and support growth to businesses operating in our region?

Every business needs water and wastewater service, which we provide. Our development engineering department works with business and the city to plan and design for individual projects and our comprehensive plan extensively maps out providing for future needs.

What is your fiscal management strategy for long-range planning of our water and sewer resources?

Our fiscal management strategy has to plan around many variables. We have to plan around varying revenues based on changes in water usage due to weather. We need to have reserves for emergencies. We have to have a comprehensive plan for funding maintenance and growth. We have a AAA bond rating because of our financial management strategies.

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

We are strong community partners and will continue to build relationships with the business community.

**YOUR VOTE MATTERS.
VOTE TODAY!**

[FWPS Board of Directors, Pos. 4]

TRUDY DAVIS

Federal Way Public Schools is a Pivotal Partner

Education:

Howard University

BUSINESS AND ECONOMIC ISSUES

Based on your research of the Federal Way School Public District, what do you believe are:

- 1) Its strengths**
- 2) Opportunities for growth and/or improvement?**

1) As a Board member I have the opportunity to visit schools regularly and observe the teaching and learning that is happening across our district. I see the strengths in our students as well as in our teaching and support staff during these visits. I am proud of the focus and the work that is happening focused on improvement and I see the results happening in our classrooms.

2) Every school district across the country has areas that can be improved. As a district we are committed to examining what is working replicating those and analyzing where there are opportunities for growth. One area is our continued focus on consistent attendance, especially after remote learning.

How do you think the five goals in the Federal Way Public School Districts strategic plan support the business climate for our region?

While the business climate in our region supports all 5 goals of our strategic plan—one that is directly aligned is Goal 5—which is focused on college and career readiness. One of our main areas of focus has been on the expansion of college and career opportunities for our students—particularly when we thin about work force development. We have not only expanded our Science Technology Enginnering and Math opportunities for our students, but have increased opportunities through apprenticeships and internships so that students are ready for the world of work.

The Chamber Pivotal Partnership is a branding initiative that supports our business community through Chamber investment. Do you plan to continue that Partnership during your tenure? If yes, what Chamber initiatives are of particular interest to you?

Although I am not a direct member of the Chamber, I do support FWPS partnership with the Chamber, particularly related to Goal 5 of our strategic plan and future workforce development.

[No response received at time of publication]

- Daniel Kukhar, Lakehaven Water & Sewer District Commissioner, Pos. 4
- Martese Monroe, South King Fire & Rescue Commissioner, Pos. 1
- Eric Gollings, FWPS Board of Directors, Pos. 1
- Steve Gorringe, FWPS Board of Directors, Pos. 1
- Jim Dalke, FWPS Board of Directors, Pos. 4

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WATER & SEWER DISTRICT

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